



# Local Decision Support Services During a Major Flood Event - Successes Gained and Lessons Learned

**Mike Hudson**

Chief Operations Officer

NOAA/National Weather Service Central Region Headquarters



# Red River Valley Overview



Canadian Provinces

Devil's Lake

North Dakota

Minnesota

South Dakota

- Glacial Lake Agassiz
- Silty lakebed soils
- “Valley” is misleading
- Overland Flooding
- 1 foot slope every mile
- Red River flows North

Flow



# Flood event review

- **Record flooding occurred on the Red River at Fargo with crest of 40.82' on March 28**
- **Antecedent conditions prime for high flood potential**
- **Outlooks highlighted likelihood of major flooding, and ultimately of record flooding, well in advance**





# Decision Support Services

## Key Events

**1/9/09-3/15/09:**  
WFO FGF and the  
NCRFC engaged with  
state/local EM's and  
congressional about  
RRN flood potential

**3/24 -4/3; 4/13-16:** On-site  
support at Fargo/Moorhead and  
Minnesota SEOC

**3/25-5/1:** On-site support at ND SEOC  
(*aft 4/20: mornings only*)

MARCH

**3/20-4/6:** Daily DHS/FEMA/NOC  
briefings from NWS Central Region  
Headquarters

**3/26-31:**  
On-site at  
SD SEOC

APRIL

**4/15-4/16:** *Second  
Crest* On-site support  
ends at Fargo/Moorhead  
and scales back at MN  
SEOC.

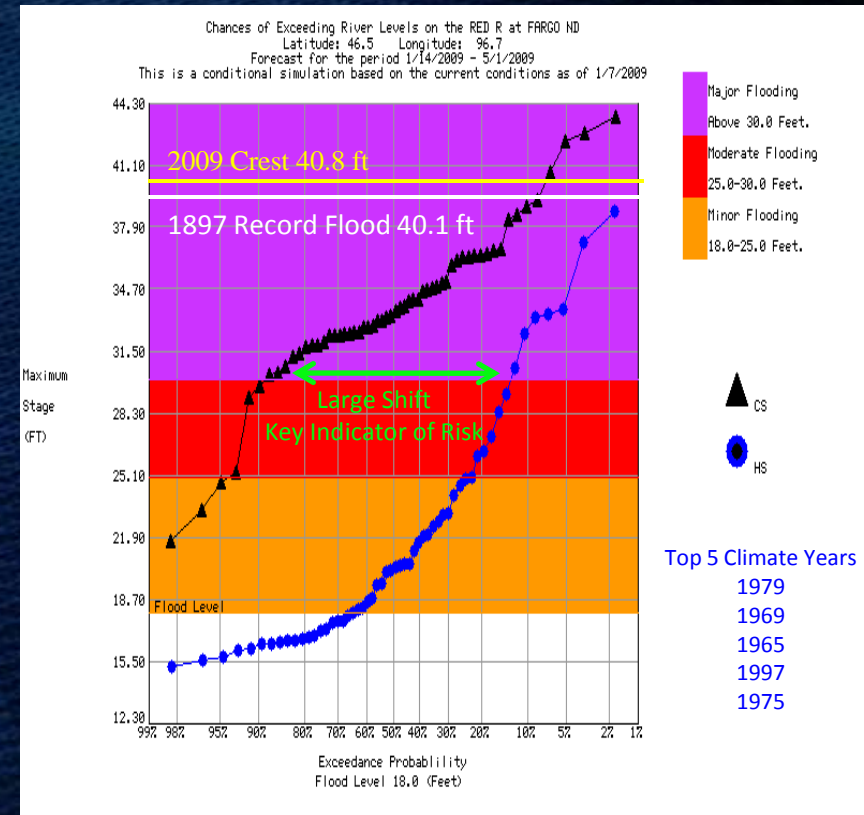




# Key Briefing on January 8, 2009

## Addressed Significant Threat for Major Flooding

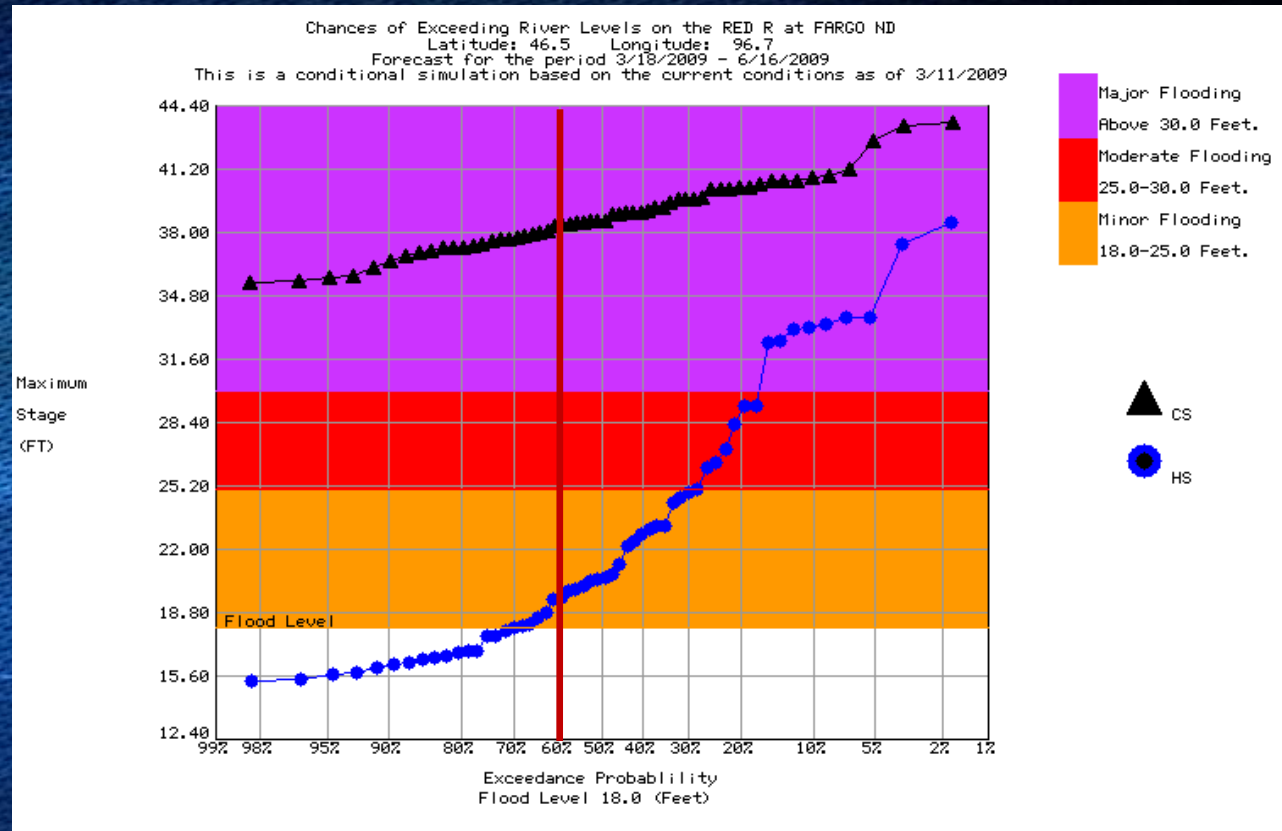
- Focus on Current Conditions in the Red River Valley
- Attendees: NWS, USACE, Minnesota DNR, USGS, FEMA, NDSWC, Manitoba Water Resources, Emergency Managers, Watershed Districts
- As a result, NCRFC issued an early suite of probabilistic forecasts for the Red River Valley on January 9<sup>th</sup>, 2009



Fargo January 14 - April 30

# Fargo flood probability outlook

- 60% chance of reaching 38 feet
- 1 out of 4 chance of eclipsing the flood of record!!



Issued March 11, 2009



# Multi-tiered support

- **On-site support provided at three State Emergency Operations Centers (SEOC)**
  - *North Dakota SEOC staffed by WFO Bismarck from 3/25 to 4/17, and some mornings from 4/20 to 5/8.*
  - *Minnesota SEOC staffed by WFO Chanhassen from 3/24 to 4/3, and most mornings from 4/6 to 4/15*
  - *South Dakota SEOC staffed by WFO Sioux Falls from 3/26 to 3/29*



# Multi-tiered support

- **On-site support to FEMA Region VIII in Denver**
  - *Staffed by WFO Boulder from 3/24 – 3/30.*
- **On-site support to Fargo/Cass County EOCs and to Moorhead/Clay County EOC**
  - *Staffed 3/23 – 4/4 by WFO Grand Forks and Central Region Headquarters*
  - *Staffed 4/13 – 4/16 by WFO Grand Forks and WFO Grand Rapids*



# Regional HQ role

- **Central Region ROC (Regional Operations Center) activated for nearly a month**
- **Roles and responsibilities:**
  - *The “grand conductor” of DSS missions*
  - *Coordinate activities and message from all on-site DSS teams*
  - *Brief Headquarters and NOAA staff on evolving situation*
  - *Document information*
  - *Contingency planning*





# Why the Fargo focus?

- **Social Impact**
  - First in 12 years to mirror magnitude of '97 flood
  - ~16 to 22% of the State's population in Fargo
- **Economic Impact**
  - Fargo represents ~30% of State's economy
- **Communications and Transportation**
  - Hub for much of the State's telecommunications
  - I-94/I-29 & railroads



# Typical Fargo/Moorhead schedule

- 7:00 am - Fargo city staff meeting @ City Hall
- 8:00 am - Fargo City Hall open meeting and press conference
- 9:30 am - Fargo/Cass County EOC briefing
- 10:00 am - Moorhead, MN EOC briefing
- 11:00 am - Moorhead press conference
- NOON - Grand Forks Media conference call
- 1:00 pm - Fargo city staff meeting @ City Hall
- 2:00 pm - Fargo City Hall public mtg/press conf.
- 2:30 pm - Fargo/Cass County EOC briefing
- 6:00 pm - Moorhead, MN EOC briefing
- 9:00 pm - Fargo/Cass County EOC briefing



# What was our mission?

- NWS requested to attend numerous meetings/briefings
- Focus on Decision Support of observations and WFO/NCRFC forecasts
  - *Utilization of NOAA web resources*
  - *Interpretation of probabilities*
  - *Being the purveyor of the “uncertain”*





# What was our role?

- What did Decision Support mean to Fargo/Moorhead officials?
  - ***We were there*** – before, during and after the BIG events
  - ***“We” are “They”*** – a part of the community of locals and veterans of the flood fight
  - ***Communications and Trust*** – be open and honest
  - ***TEAMWORK!!***





# Daily meetings in Fargo





# Successes

- Presence at various city and county “neighborhood” meetings
  - *Being a part of the team*
  - *“Being there” went a long ways towards removing doubt*
- Early acceptance into the “team” on-site
- Up close with discussions amongst all the Federal agencies involved
  - *Agencies (USACE, USGS, DNRs, Border Patrol, Red Cross, FEMA, State EMAs, etc.)*
  - *Political figures (Governors, Senators, Representatives)*



# Successes

- **Excellent interagency collaboration involving federal, state and local government officials**
  - ***Face-to-face work in Fargo (and at North Central River Forecast Center) with USACE, FEMA, USGS and private engineering firm***
  - ***Border Patrol → use of UAS aircraft for snow/ice measurements***
- **Strong internal collaboration**
  - ***Unprecedented use of extended precipitation and temperature forecasts into river models***
- **Advancements in technology**





# UAV image from Oslo, ND



Water was 13 miles wide upstream of Oslo



# Other Improvements

**Technological improvements yielded much better data from which NWS and officials could make better decisions**

## 1997 – Grand Forks

- River gage data latency ~ 12 minutes
- Average DCP data refresh 4 hours
- National network ~6000 locations
- Daily data values processed ~400K
- Slow, limited communication links
- Limited access to collab. agencies
- Infancy of Internet

- Infancy of Internet
- Limited access to collab. agencies

## 2009 – Fargo

- River gage data latency ~ 2 seconds
- Average DCP data refresh 1 hour
- National network ~ 13,800 locations
- Daily data values processed ~2.5M
- Multiple communication networks
- Extensive access to collab. agencies
- Extensive distribution via Internet

- Extensive distribution via Internet
- Extensive access to collab. agencies



# Areas to improve

- **Successful decision support services require effective information management**
  - *Science/technology advances → improved forecast process*
  - *Data is interoperable, accessible, reliable and from all available sources*
  - *Users depend on expert interpretation and reinforcement for effective decision making*
- **The message we intend to communicate is not always conveyed effectively**
  - *Terminology and graphics can create confusion*
    - Outlook vs. Forecast
    - Probabilistic vs. deterministic





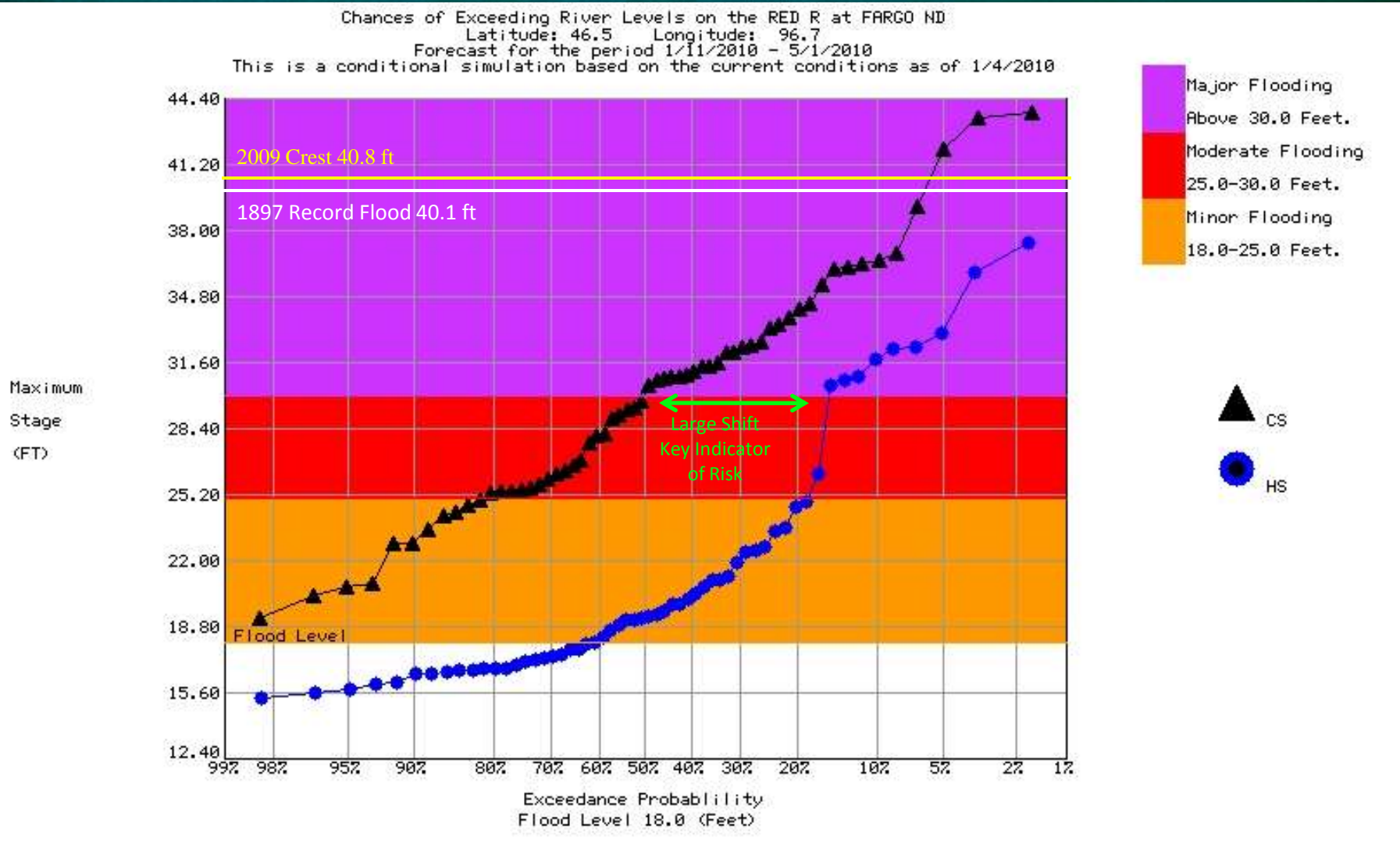
# Summary

- Various NOAA teams were deployed to various state/Federal locations to support the Red River flood effort
  - *Two teams on-site in Fargo/Moorhead, one for each crest*
- On-site Decision Support activities were critical to several key partners during the flood fight
- NOAA/NWS Forecast Offices, NCRFC, and on-site Decision Support Specialists contributed greatly to hazard mitigation during the Flood of 2009





# Questions?



Probabilistic flood forecast for Fargo Spring 2010, issued 1/4/10